

AON

2nd pillar Pension Plan - Funding

Past – Present - Future



Context

The goals of this presentation are

Goal 1

Awareness of the changes on the Belgian pension scene that may affect

- The employer liability (underfunding)
- The retirement lump sum of the employee (purchasing power protection)

Goal 2

Suggest possible alternatives

Goal 3

Provide all information to be able to make the right decision regarding the funding of the 2nd pillar pension scheme for your employees



Agenda

| | |
|----------|--|
| 1 | 2004-2022: Evolution investment returns, returns insurers and pension funds, return to be guaranteed by the employer (WAP/LPC) |
| 2 | 2022-2037: Estimate of future investment returns and guarantees |
| 3 | Branch 21-23 comparison and different forms of branch 23 |
| 4 | Questions & Answers |

1

2004-2022: Evolution
investment returns, returns
insurers and pension funds,
return to be guaranteed by
the employer (WAP/LPC)



Branch 21 Returns insurers decreased sharply but WAP/LPC interest rate remains at 1,75% since 2016

Law on complementary pensions (2004 WAP/LPC)

Article 24: legal obligation to provide a minimum interest rate on a DC plan by the employer

- Before 2004 no minimum guarantee to be provided by the employer
- As from 2004 a minimum return of 3,25% on employers' premiums and 3,75% on employee's premiums to be provided by the employer
- As from 1/1/2016 minimum return on all premiums: Variable with OLO 10 years, minimum **1,75%**

Low market interest rates (OLO) since the Financial crisis of 2008

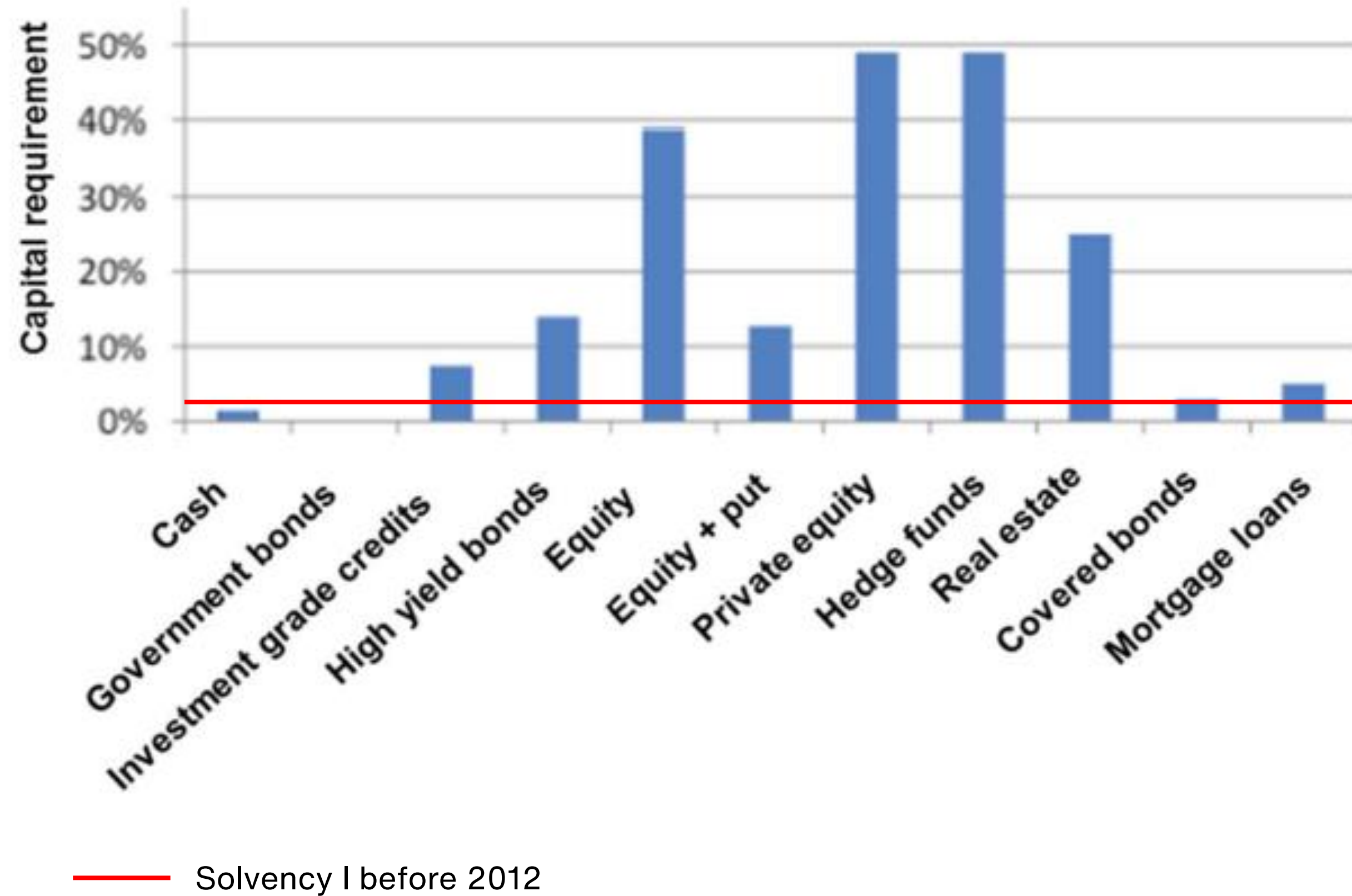


— WAP/LPC guarantee employer 1,75%

— Average guaranteed return insurers, current 0%-0,25%

OLO 10 years on 6/2/2023 = 2,88%
OLO 15 years on 6/2/2023 = 3,10% (30 years 3,16%)

Solvency II Directive 2009-2016 effective as from 2016



(* Solvency margin is the own capital that the insurer has to provide as buffer to meet its commitments (+/- 12% return on capital)

Observations

- If an insurer in Branch 21 wants to invest in more risky investments with higher potential return, the capital requirements are much higher.
- Current main fund portfolio (Branch 21) mainly invested in (government) Bonds

Solvency II Directive (2009/138/EG)
 On January 17th, 2015, the European Commission published the Delegated Regulation Solvency II (Delegated Acts)
 Applicable as from 1/1/2016

Historical returns 2nd pillar

Branch 21 average returns Belgian insurers (AXA, AG, Allianz, Vivium, Baloise, NN, Athora, Ethias)

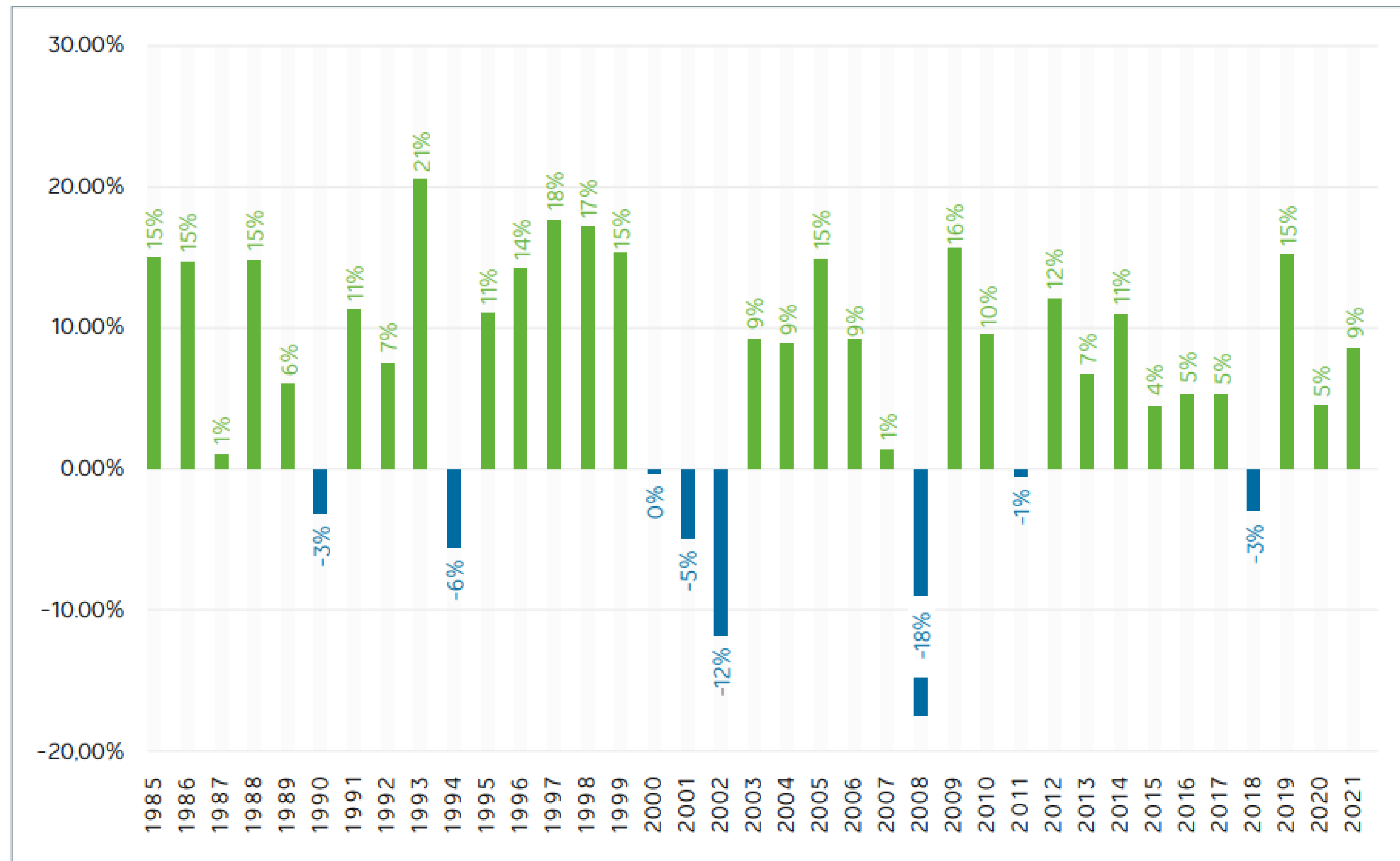
| | Premiums (with FG) | Premiums (without FG) |
|---------------------------|--------------------|-----------------------|
| 1 year (2022 – estimated) | 1% | 1,4% |
| 1 year (2021) | 1,07% | 1,48% |
| 3 years | 1,19% | 1,58% |
| 5 years | 1,28% | 1,70% |
| 10 years | 2,00% | 2,30% |

| PensioPlus OFP | |
|--------------------|-----------------------------------|
| 0,5 year (06/2022) | -12,99% (estimated end 2022 -15%) |
| 3,5 years | 3,93% |
| 5,5 years | 2,86% |
| 10,5 years | 5,20% |

Current minimum guarantee by employer: 1,75% quid Branch 21

Pensioplus report 2022

Yearly average returns Belgian pension funds (1985-2022)

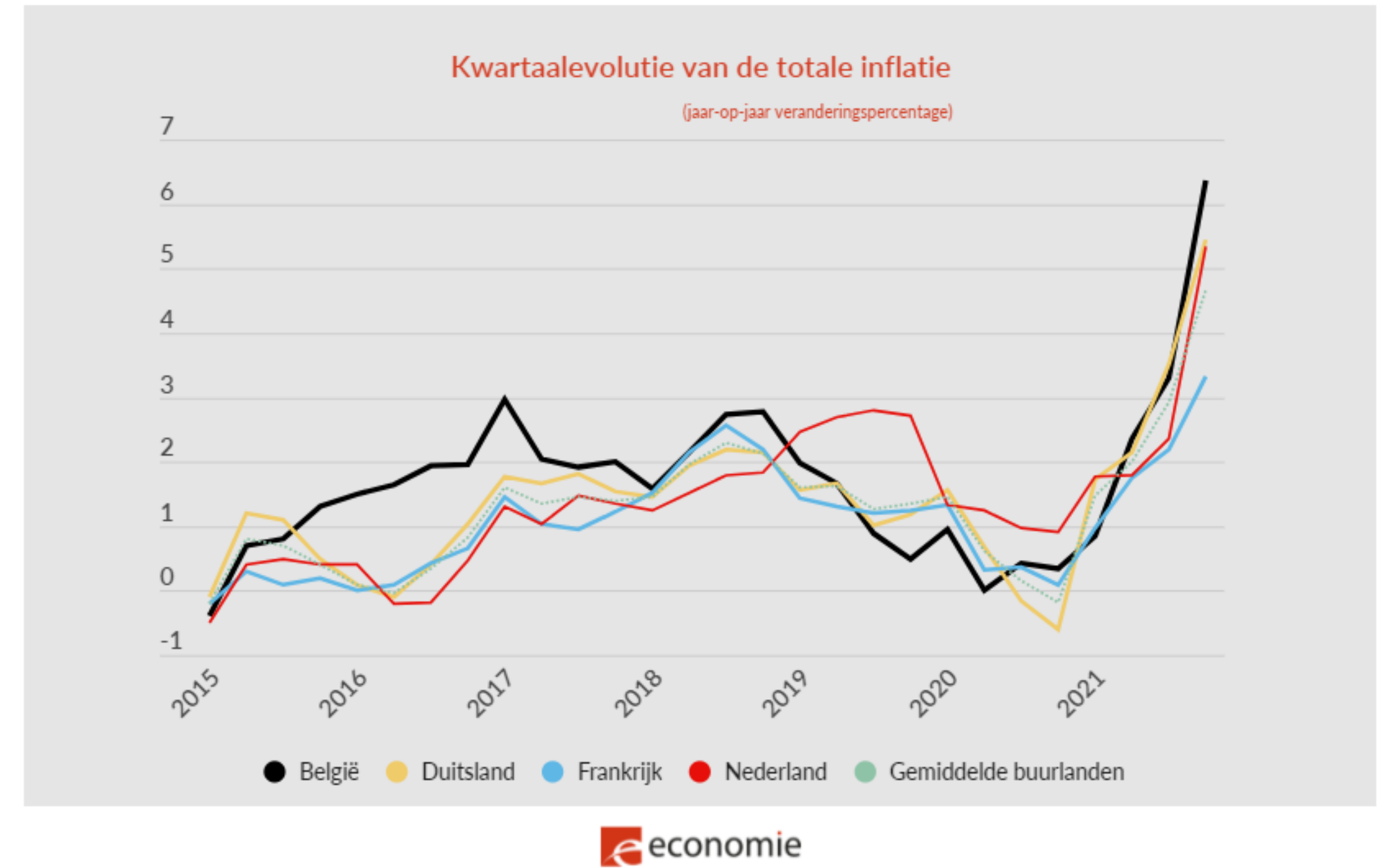


Observations

- Average annual return of > 6,22% over 37,5 years
- Only 9 negative years compared with 28 positive years (24%)
- Maximum drop down of 18% in 2008

Inflation data

| Average inflation over the past years | |
|---------------------------------------|--------|
| 2022 | 10,35% |
| 2021 | 3,20% |
| 2020 | 0,70% |
| 2019 | 1,40% |
| 2018 | 2,34% |
| 2018-2022 | 3,6% |



- In order to **maintain the purchasing power** of the retirement lump sum, companies need to achieve a higher return than the inflation (Quid Branch 21?)
- Future inflation
 - ECB wants price stability, i.e. inflation below, but **close to 2%**

2

Estimate of future
investments and guarantees

2022-2037

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Future return expectations

| Insurer XX | Expected higher return (horizon: 15 years) | | |
|-----------------------------------|--|-----------|-------|
| | 0,10% | 1,75% (*) | 3,14% |
| Branch 21 (**) | 100% (***) | 20% | 2% |
| Branch 23 (**) 50% FI / 50% EQ | 86% | 68% | 50% |

| Insurer YY | Expected higher return (horizon: 15 years) | | |
|-----------------------------------|--|-----------|-------|
| | 0,10% | 1,75% (*) | 3,14% |
| Branch 21 (**) | 100% (***) | 8% | 0% |
| Branch 23 (**) 50% FI / 50% EQ | 86% | 68% | 50% |

(*) 1,75% to be guaranteed by EMPLOYER (WAP/LPC)

(**) Depending of the cost on assets (asset manager and insurer) and the simulations of the plan and existing portfolio

(***) Attention based on the actual guaranteed interest rate (? Negative returns) dd. 06/2022

Observations

- Average return 50/50 asset allocation = 3,64% (Pension Fund), 3,14% (Group insurance)
- After 15 years
 - 86% probability to have a return > 0,01%
 - 68% probability to have a return > 1,75% (return to be guaranteed in DC by Employer)
 - 50% probability to have a return ≥ 3,14%

Example: End lump sums with different returns

- Minimum return (WAP/LPC) of 1,75% to be borne by the employer
- Time horizon: 35 years
- Annual premium: 4.950 EUR

| | Expected net return | End lump sum | % relative to LPC/WAP |
|-------------------------------------|---------------------|--------------------|-----------------------|
| Branch 21 guaranteed | 0,01% | 173.653 EUR | -27% |
| Branch 21 estimated | 1,33% (*) | 220.638 EUR | -7,6% |
| WAP/LPC guarantee | 1,75% | 238.792 EUR | = |
| Inflation objective | 2% | 250.613 EUR | +5% |
| Branch 23 50% FI / 50% EQ | 3,14% | 314.791 EUR | +32% |
| Historical return pension fund (**) | 6,22% | 619.322 EUR | + 160% |

(*) Based on Aon's market assumption model and actual asset mix average insurers

(**) Average Belgian pension fund return over the last 36 years

The employer pays the difference in case of underfunding

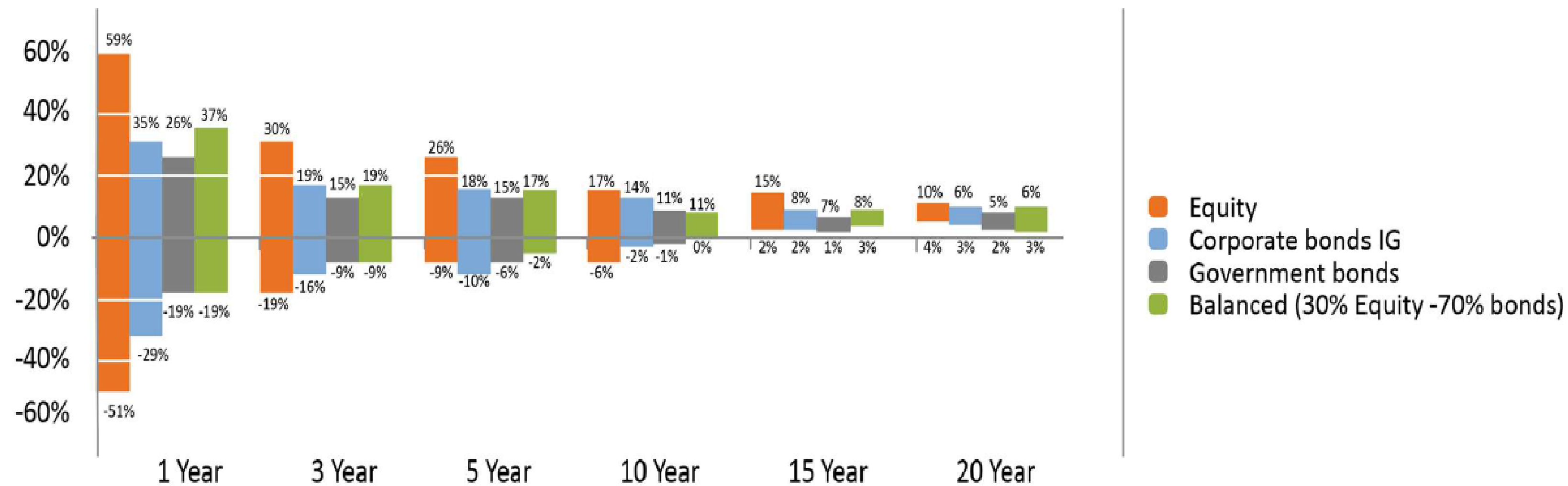
End lump sum at 0,01% equals 173.653 EUR (underfunding - 65.139 EUR = extra premium of 38%)

End lump sum at 1,33% equals 220.638 EUR (underfunding - 18.154 EUR = extra premium of 10%)

Volatility Branch 21, Branch 23 and Pension Fund

- Duration is key to lower the volatility

Range of real returns on major US assets for different time horizons



High short-term equity volatility is reduced largely by a long term approach

Observations

- At short time volatility is much higher for equities vs. bonds
- At 20 years volatility of equities and bonds are similar
- Monthly investments lower the volatility

Source: Source: Amundi, Bloomberg. Analysis on monthly data from January 1973 to December 2018. Equity =S&P500, Corporate bonds IG = ICE BofAML US Corporate, Government bonds = ICE BofAML US Treasury &Agency, Balanced = 30% Equity + 35% Corporate IG + 35% Government bonds. Annualised real returns=annualised nominal returns less US CPI inflation. Past performance is no guarantee of future results.

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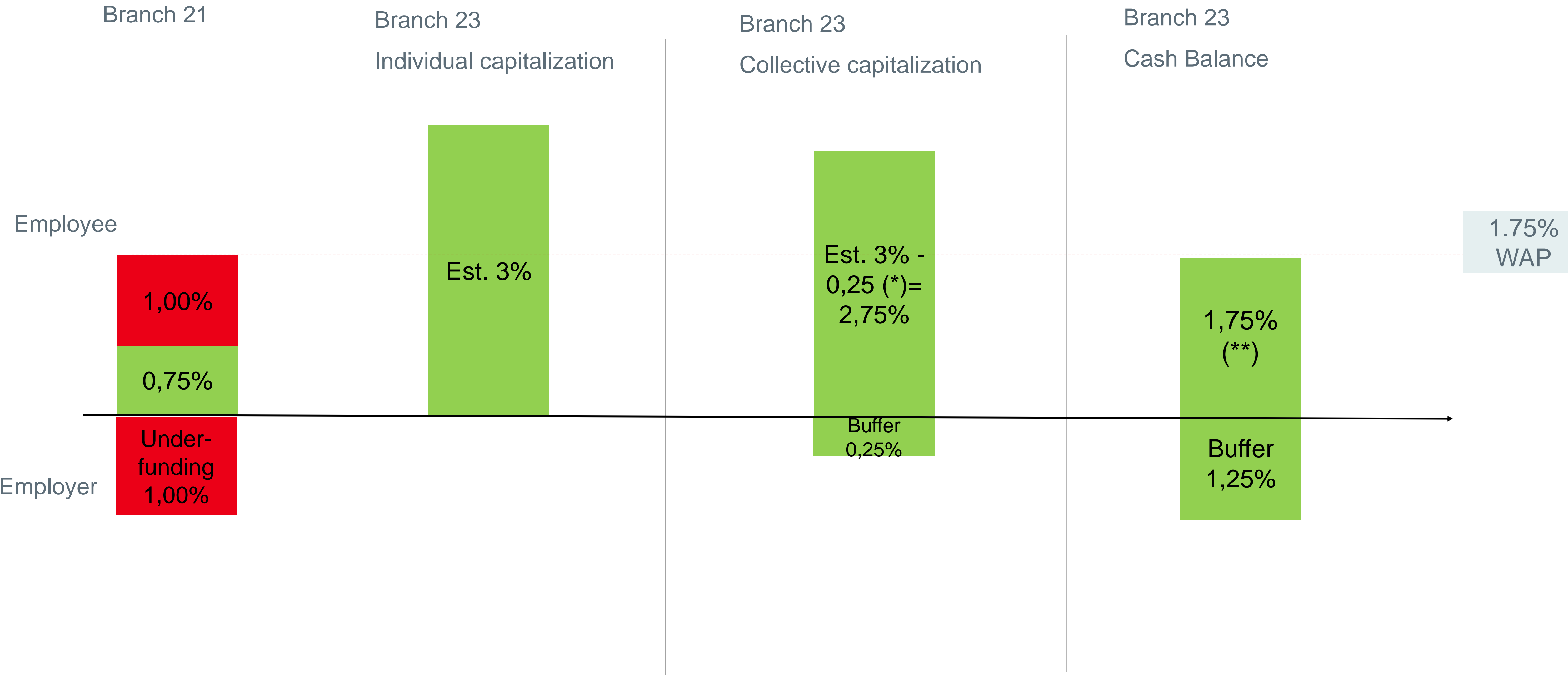
Branch 21-23 comparison
and different forms of
branch 23



Difference Branch 21 – Branch 23

| | Branch 21 | Branch 23 |
|----------------------|--|---|
| Administration | <ul style="list-style-type: none"> • 100% insurer | <ul style="list-style-type: none"> • 100% insurer |
| Choice asset mix | <ul style="list-style-type: none"> • Black-box Main fund • No transparency | <ul style="list-style-type: none"> • Choice asset mix employer via investment funds • Transparent |
| Guarantee | <ul style="list-style-type: none"> • Yes | <ul style="list-style-type: none"> • No |
| Return | <ul style="list-style-type: none"> • Low | <ul style="list-style-type: none"> • Potentially high |
| Risk underfunding | <ul style="list-style-type: none"> • High | <ul style="list-style-type: none"> • Low |
| Maximum underfunding | <ul style="list-style-type: none"> • Limited | <ul style="list-style-type: none"> • Unlimited |

Possible funding solutions - Estimated return Branch 23 3%, Branch 21 0.75%



(*) Up to 1.75% return 100% employee, above 1.75% 20% in free reserve for employee and % for employee (% can be adjusted)

(**) 1.75% can be chosen freely, can also be a variable return. Attention deferred same return.

4

Questions & Answers

Contacts

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